

CITY OF HARRISBURGSM



Capital Improvement Plan

City of Harrisburg, South Dakota

2018 - 2022



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Table of Contents

Introduction.....	1
Revenues & Funds.....	3
Debt Service.....	9
2018 Budget.....	11
Infrastructure Plan.....	13
Appendices.....	25



Introduction

Enclosed within these pages is the city of Harrisburg's capital plan for the year's 2018 to 2022. This document serves as a guide for the citizens of Harrisburg and outlines the plans for investing public funds and details the city's financial strategy for the next five years. The capital program has a strong focus on preparing for growth, maintaining the city's current infrastructure, promoting recreation and exceeding the standard for public safety.

Disclaimer

The financial information contained within this document is based on unaudited data provided by city of Harrisburg's staff and is intended only to provide a general overview of the financial status of the city. Stockwell Engineers, Inc. accepts no liability for the accuracy of this data. Third party audits are conducted periodically. Current reports are available from the city of Harrisburg's website or by contacting city staff.

Revenues

Services provided by the city are funded by the public. Money is collected from various sources and allocated by the city council toward specific uses. Most the city's revenue is collected through taxes and user fees while other miscellaneous sources account for a smaller percentage. The paragraphs that follow give a broad overview of the different sources of revenue available to the city.

Property Taxes: Local property taxes are calculated as a percentage of the city's assessed property value. The rate of taxation is dictated by the municipal mill levy. The mill for the 2018 payable levy is set at 3.357.

Sales & Use Taxes: The city of Harrisburg maintains a 2% sales & use tax on all business transactions as allowed by South Dakota Law. An additional 1% municipal gross receipts tax on lodging accommodations, eating establishments, alcohol sales and admissions to places of amusement are also imposed.

Enterprise Fees: Enterprise fees include revenue collected by the municipality in exchange for goods or services. Harrisburg currently maintains two enterprise funds; one for sewer and one for water. Enterprise revenues can only finance the expenditures of the matching fund.

License & Permits: The city collects miscellaneous fees for various types of licenses and permits. Specific examples include liquor licenses, video lottery fees and building permits.

Grants: Over the years, Harrisburg has been proactive in pursuing state and federal grants whenever available. The amount of grant dollars received by the city varies from year to year.

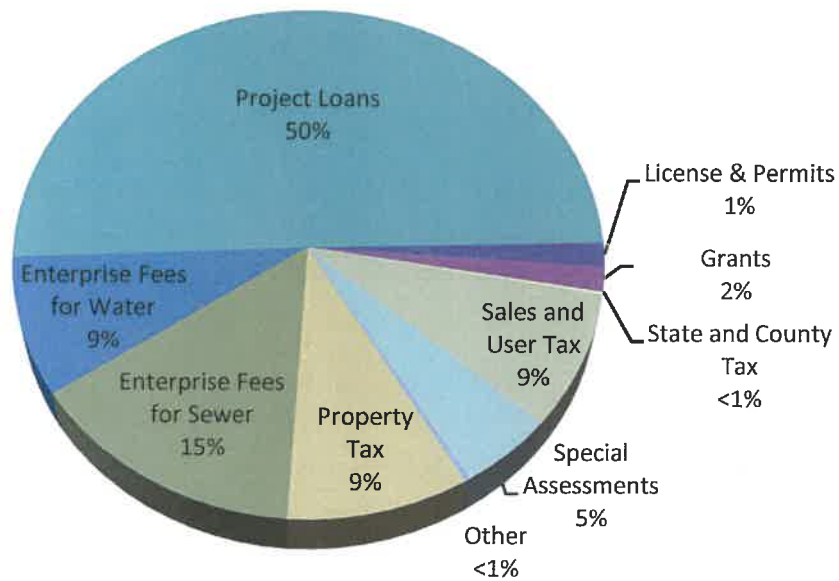
State & County Tax: Harrisburg receives various shared revenues from the state of South Dakota and Lincoln County. Shared revenues include portioned money from various sources such as motor vehicle taxes, wheel taxes, highway and bridge funds among others.

Project Loans: The city utilizes loans to help fund specific projects throughout the year. Loan dollars are collected and distributed to their appropriate fund.

Special Assessments: Special assessments include money collected for local improvements projects. Those dollars are collected through special taxation which allows the municipality to assess the properties that are adjacent to or benefitted by a project. Currently, there are annual assessments for storm drainage improvements as well as street and light maintenance.

Other: Other miscellaneous revenue sources include various contributions and donations, rental fees and others.

2018 Estimated Revenue



2018 Estimated Revenues	
Property Tax	\$1,081,913
Sales and Use Tax	\$990,350
Enterprise Fees for Water	\$1,020,479
Enterprise Fees for Sewer	\$1,681,457
License & Permits	\$174,050
Grants	\$184,000
State and County Tax	\$16,750
Project Loans	\$5,815,000
Special Assessments	\$571,120
Other	\$33,150
Grand Total	\$11,568,269

Funds

Funds act as accounts to collect revenue and expense costs. Local governments use three broad categories of funds; governmental funds, proprietary funds and fiduciary funds. The following list of funds is currently administered by the city.

General Fund: The general fund is the primary operating account that provides most of the day-to-day services to the city. Services related to general government, administration, police, fire & rescue, public works are all funded through the general fund.

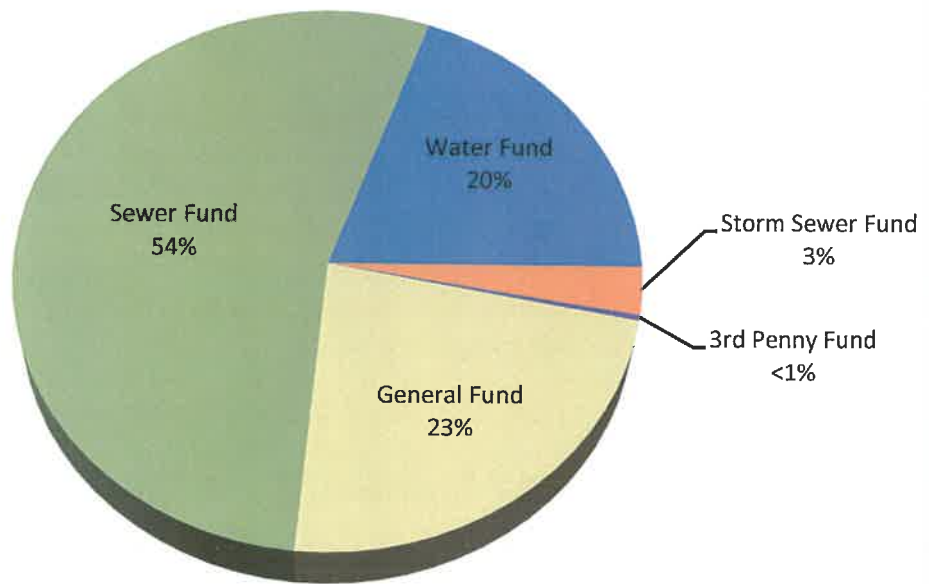
3rd Penny Sales Tax Fund: The 3rd penny fund collects revenue imposed by the city's 1% municipal gross receipts tax. Money received is used toward promoting economic development within the city.

Water Fund: The water fund is one of three proprietary accounts managed by the city. Revenue is collected from the users in exchange for water service. Money generated by the water fund is used solely to maintain and improve the water system.

Sewer Fund: The sewer fund is also a proprietary account. Money is collected through user fees and used directly toward maintaining and improving the city's sanitary sewer system.

Storm Sewer Fund: The storm sewer fund is the third proprietary account. Money is collected from property owners through an annual assessment based on the property's area and runoff factor. This assessment is used to fund storm drainage projects.

2018 Revenue Fund Distribution



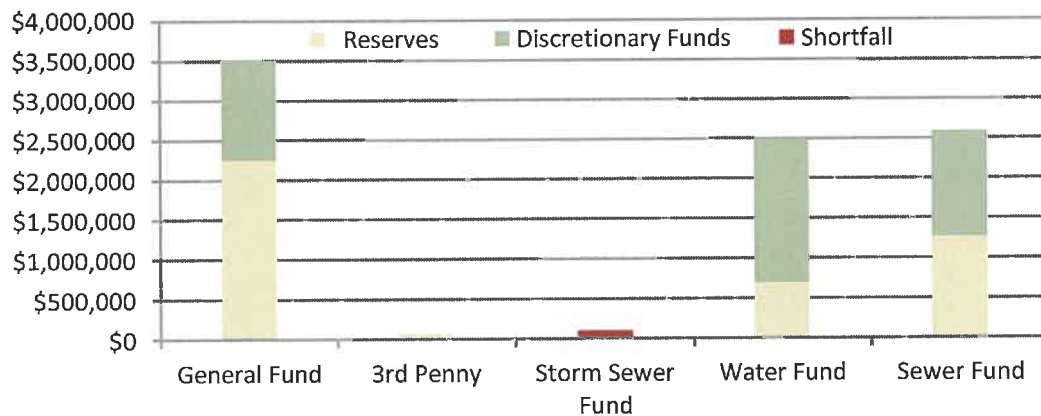
2018 Fund Distribution	
General Fund	\$2,683,373
Sewer Fund	\$6,246,457
Water Fund	\$2,270,879
Storm Sewer Fund	\$327,360
3rd Penny Fund	\$40,200
Grand Total	\$11,568,269

Reserves & Trends

Throughout the course of each year, the city closely monitors the balances available for each fund. Accounting practices are overseen by the finance office to ensure proper use of each account. As the city closes their fiscal year, leftover money is carried forward to the following year. The tables and figures below illustrate the estimated year end balances for each fund in 2017.

The yearend balance is an effective estimate of the reserve funds available for budgeting the following year. It is important for municipalities to maintain an adequate balance of reserve funds to ensure steady tax rates and to minimize the risk of revenue shortfalls or unanticipated costs. The Government Finance Officers Association recommends governments maintain a minimum amount of unrestricted funds equal to 2 months worth of regular general fund operating revenues. The city has chosen to maintain a minimum of one years worth of expenditures in reserve for each respective fund.

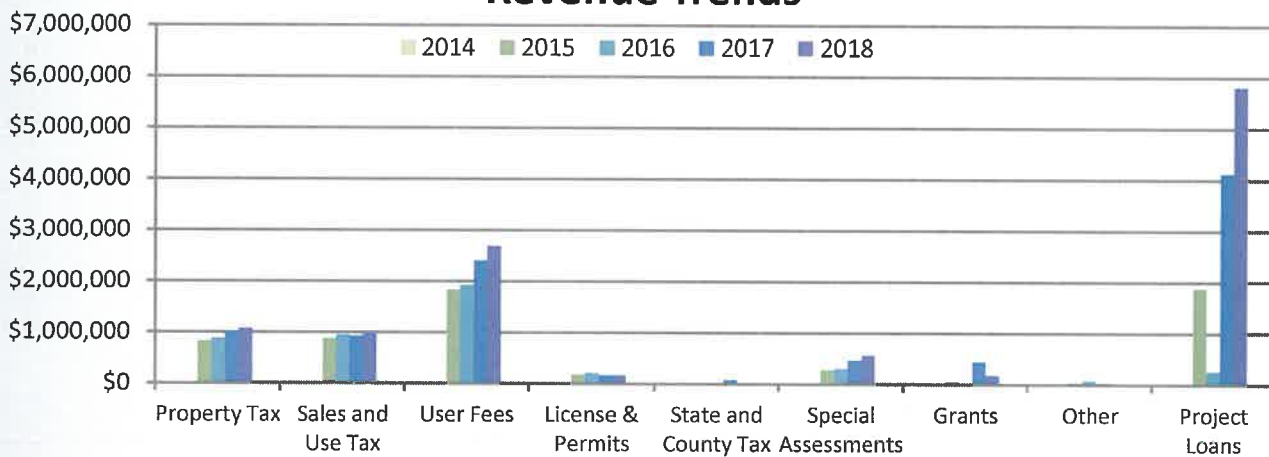
2017 End Year Fund Balances



Fund	Reserves	Total Balance
General Fund	\$2,255,000	\$3,500,000
3rd Penny	\$70,000	\$70,000
Storm Sewer Fund	\$101,000	\$15,000
Water Fund	\$694,000	\$2,500,000
Sewer Fund	\$1,271,000	\$2,600,000

While preparing the annual budget, city staff reviews past revenue data and estimates future revenue for the coming year. Projections are based largely upon past years' performance and anticipated growth. Factors such as changes to the mill levy and other economic indicators are also evaluated. The table and graph below illustrate the past 5-year history of revenue received by the city along with the anticipated revenues of 2018.

Revenue Trends



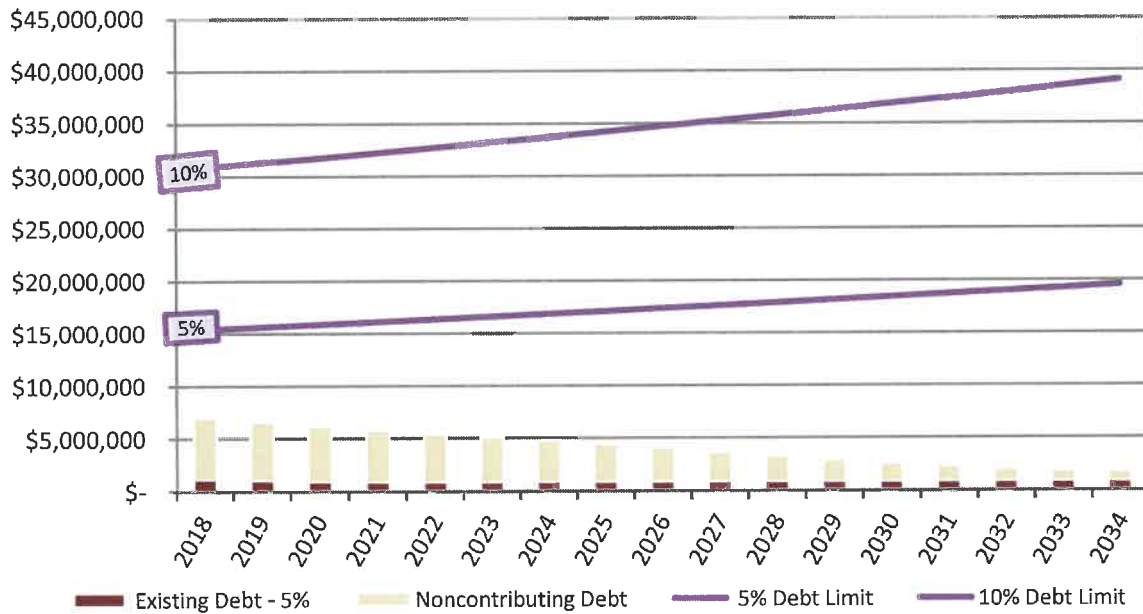
	2014	2015	2016	2017	2018
Property Tax	\$ 839,011	\$ 887,369	\$ 964,834	\$ 1,026,786	\$ 1,081,913
Sales and Use Tax	\$ 888,056	\$ 953,265	\$ 1,127,484	\$ 934,650	\$ 990,350
User Fees	\$ 1,843,861	\$ 1,930,544	\$ 2,284,958	\$ 2,409,282	\$ 2,701,936
License & Permits	\$ 186,789	\$ 215,135	\$ 208,545	\$ 175,700	\$ 174,050
State and County Tax	\$ 15,405	\$ 14,951	\$ 15,083	\$ 89,250	\$ 16,750
Special Assessments	\$ 283,397	\$ 309,777	\$ 394,272	\$ 471,475	\$ 571,120
Grants	\$ 52,926	\$ 16,741	\$ 1,973	\$ 450,000	\$ 184,000
Other	\$ 43,735	\$ 79,505	\$ 142,665	\$ 37,850	\$ 33,150
Project Loans	\$ 1,883,642	\$ 264,056	\$ -	\$ 4,132,000	\$ 5,815,000
State and County Tax	\$ 6,036,823	\$ 4,671,344	\$ 5,139,814	\$ 9,726,993	\$ 11,568,269

Debt Service

Public indebtedness for cities is mandated under Article 13 of South Dakota’s state constitution. Referred to as the debt limit for municipalities, the State enforces an amount not to exceed 5% of the city’s total assessed valuation of taxable property. Additional regulations within the constitution allow municipalities to exceed the debt limit, up to 10%, provided specific conditions are met. Projects are evaluated individually and must receive a majority vote from the public in favor of exceeding the statutory limit. Other noncontributing debt includes projects funded by surcharges.

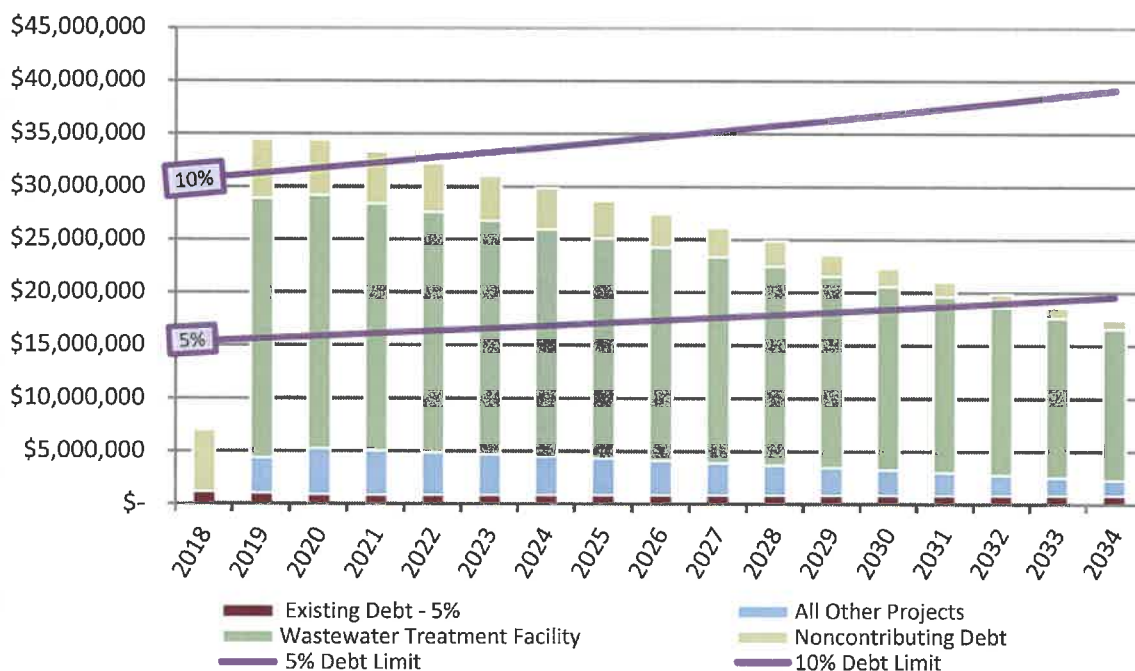
Illustrated below is a chart of the city’s principal debt through the year 2034 in contrast to their debt limit. For the purposes of this report, the city’s assessed tax valuation is assumed to grow at 1.5%. Noncontributing debt is shown separate from contributing debt. Currently, no projects are approved to exceed the 5% debt limit.

Existing Debt



As the city considers new projects, the debt limit is closely monitored by city staff. The chart below illustrates the addition of debt as proposed in the infrastructure plan of this report. Projects shown above the debt limit will require approval by special election to exceed the 5% threshold governed by the state. The wastewater treatment facility is the prime contributor to the proposed debt. The city has proposed that the wastewater treatment facility will be funded by a surcharge and therefore, will not contribute to the 5% or 10% debt limits.

Proposed Debt

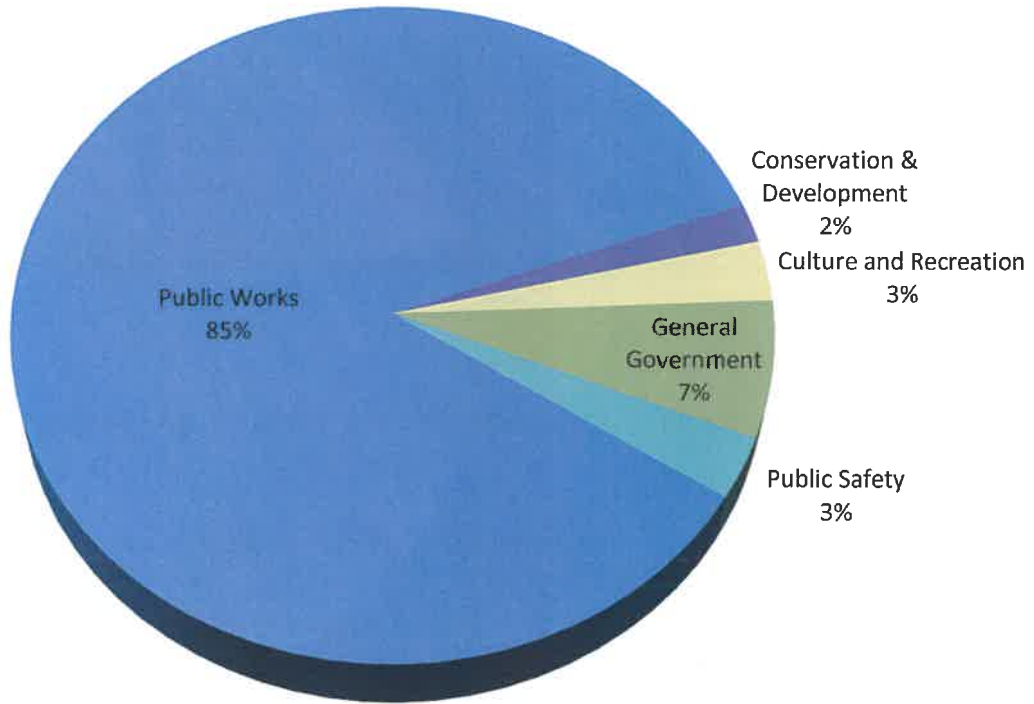


2018 Budget

Each year the city of Harrisburg approves an appropriations ordinance and balanced budget as required by state law. City officials typically review requests and recommendations from city staff and their constituents during the month of August. By the first regular meeting of September, a formal budget is presented to the public and approved by the council. The table below and figure on the following page illustrate the adopted budget for 2018.

General Government		Culture and Recreation	
Attorney	\$ 50,000	Libraries	\$ 83,981
City Administration	\$ 140,672	Parks	\$ 297,233
Contingency	\$ 30,000		
Council	\$ 28,872	Conservation & Development	
Elections	\$ 1,450	Code Enforcement	\$ 30,788
Engineering	\$ 142,300	Economic Development	\$ 102,668
Finance Office	\$ 185,152	Planning and Zoning	\$ 118,454
General Government	\$ 283,000		
Mayor	\$ 7,941	Public Works	
Park	\$ 3,392	Sewer	\$ 7,339,886
		Snow Removal	\$ 41,000
Public Safety		Solid Waste Disposal	\$ 6,017
Animal Control	\$ 2,500	Storm Drainage	\$ 288,871
Fire	\$ 63,743	Streets and Highways	\$ 749,263
Inspection	\$ 38,995	Water	\$ 2,692,175
Police	\$ 275,813	Weed Control	\$ 13,990
West Nile Prevention	\$ 16,549		
Other	\$ 800		
		Grand Total	\$13,035,505

2018 Budget



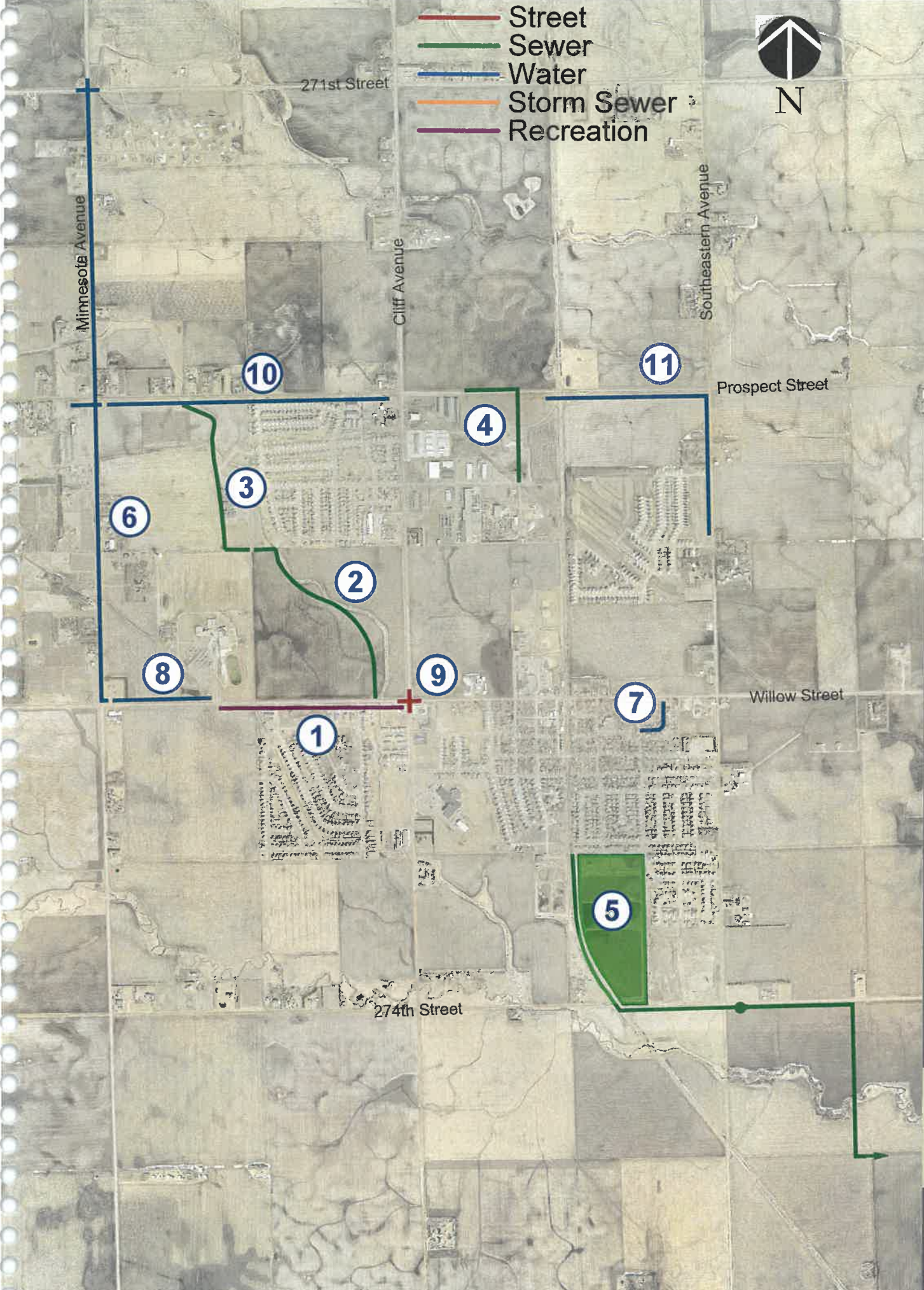
Infrastructure Plan

The city's infrastructure plan includes a list of projects recommended by city staff to be completed in the next 5 years. The need for each project is carefully evaluated and prioritized. Projects are scheduled as shown in the table below. Estimated costs have been provided by the city's engineer and are represented in today's dollars. The following page includes an illustrative map of all improvements under consideration. Each individual project is further described in the project sheets that follow. A list of completed and future projects is shown in the appendices.

5-Year Capital Plan

No.	Project	2018	2019	2020	2021	2022
1	Willow Street Recreation Trail	\$590,000				
2	Thorton Farms Sanitary Sewer Trunkline	\$496,200				
3	Muth Sanitary Sewer Trunkline	\$597,700				
4	Columbia Basin Sanitary Sewer Extension	\$378,000				
5	Wastewater Treatment Facility	\$4,565,000	\$1,000,000	\$9,467,500	\$9,467,500	
6	Minnesota Avenue Water Main - 271st Street to Willow Street	\$1,350,000				
7	Ivy Lane Water Main Replacement	\$184,780				
8	West Willow Street Water Main		\$200,000			
9	Cliff Avenue and Willow Street Intersection Improvements		\$1,472,500			
10	West Prospect Street Water Main			\$538,000		
11	Prospect Street Water Main - Cliff Ave to Southeastern Ave				\$503,300	
	Subtotals	\$8,161,680	\$2,672,500	\$10,005,500	\$9,970,800	

- Street
- Sewer
- Water
- Storm Sewer
- Recreation



Willow Street | Recreation Trail
 Project No: 1

2018

Project Need: The city has been awarded grant money (80/20) to build a recreational trail. This is a great opportunity to increase the city's aesthetics while improving the current gravel trail for students either walking or biking to the high school.

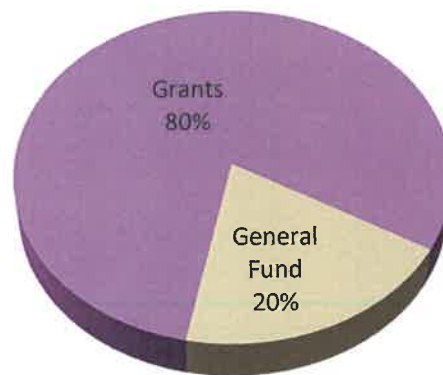


Engineer's Estimate:*

Construction	\$590,000
Total	\$590,000



Funding:	2018
General Fund	\$117,000
3rd Penny	
Sewer Fund	
Water Fund	
Storm Drainage Fund	
Grants	\$473,000
Loans	
Total	\$590,000



*The length of the path has been reduced to the High School intersection. Cost estimate is preliminary.

Thorton Farms | Sanitary Sewer Trunkline
 Project No: 2

2018

Project Need: Sanitary services lines are needed to serve development in the immediate area of Minnesota Avenue and Willow Street. As properties develop, the need for sewer service will become more critical.



Engineer's Estimate:

General Items	\$43,500
Sanitary Sewer	\$375,700
Other Items	\$4,500
Engineering & Admin	\$72,500
Total	\$496,200



Funding:

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	
Storm Drainage Fund	
Grants	
Unspecified*	\$496,200
Total	\$496,200



*This project will receive cost recovery funding. The city is responsible for the initial funds but will be reimbursed by various stakeholders over time.

Muth | Sanitary Sewer Trunkline
Project No: 3

2018

Project Need: Sanitary services lines are needed to serve development in the immediate area of Minnesota Avenue and Willow Street. As properties develop, the need for sewer service will become more critical. This project depends on the completion of the Thorton Farms Sanitary Sewer (Project No. 2).



Engineer's Estimate:

General Items	\$53,400
Sanitary Sewer	\$450,800
Other Items	\$5,500
Engineering & Admin	\$88,000
Total	\$597,700



Funding: 2018

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	
Storm Drainage Fund	
Grants	
Unspecified*	\$597,700
Total	\$597,700



*This project will receive cost recovery funding. The city is responsible for the initial funds but will be reimbursed by various stakeholders over time.

Columbia Basin Sanitary Sewer Extension

Project No: 4

2018

Project Need: Installing new sanitary sewer in the Columbia Basin will provide service for future developments on the north edge of the city.



Engineer's Estimate:

General Items	\$31,200
Sanitary Sewer	\$284,800
Other Items	\$5,000
Engineering & Admin	\$57,000
Total	\$378,000



Funding: 2018

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	
Storm Drainage Fund	
Grants	
Unspecified	\$378,000
Total	\$378,000



Wastewater Treatment | New Facility
Project No. 5

2018-2020

Project Need: The current lagoon system has reached its design life largely due to the aggressive growth the city has experienced in the past. It is recommended to build a new treatment facility within the next 5 years to meet current and future needs.



Engineer's Estimate:

Site Construction	\$16,480,400
Land Acquisition	\$3,500,000
Engineering & Admin	\$2,997,000
Regional WW Charges	\$1,522,600
Total	\$24,500,000



Funding:	2018	2019	2020	2021
General Fund				
3rd Penny				
Sewer Fund				
Water Fund				
Storm Drainage Fund				
Grants				
Unspecified*	\$4,565,000	\$1,000,000	\$9,467,500	\$9,467,500
Total				\$24,500,000

*This project will be primarily funded through the State Revolving Fund (SRF). The SRF provides low interest loans and grants for applicable water and sewer infrastructure projects.

Minnesota Avenue | Water Main from 271 St. to Willow St.
 Project No: 6

2018

Project Need: With development expected to increase along Minnesota Avenue, the need for improved water systems will be critical. The city plans to make these improvements in conjunction with the roadway reconstruction project planned by the SDDOT.



Engineer's Estimate:

General Items	\$57,800
Water Distribution	\$1,015,600
Other items	\$62,900
Engineering & Admin	\$199,700
Total	\$1,336,000



Funding: 2018

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	
Storm Drainage Fund	
Grants	
Unspecified*	\$1,336,000
Total	\$1,336,000



*This project will receive cost sharing with the State Department of Transportation.

Ivy Lane | Water Main Upsizing
 Project No: 7

2018

Project Need: The pavement on this street is in poor condition. The City plans to resurface this road as well as upsize the water main to provide better fire protection.



Engineer's Estimate:

General Items	\$16,000
Construction	\$135,900
Other Items	\$2,500
Engineering & Admin	\$30,400
Total	\$184,800



Funding: 2018

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	\$184,800
Storm Drainage Fund	
Grants	
Loans	
Total	\$184,800



West Willow Street | Water Main
 Project No: 8

2019

Project Need: Water main improvements along Willow Street are planned to connect the water main along Minnesota Avenue to the city's distribution network. The connection will increase the city's ability to provide water and improve looping within the area.



Engineer's Estimate:

General Items	\$18,000
Water Distribution	\$142,000
Other Items	\$8,000
Engineering & Admin	\$32,000
Total	\$200,000



Funding: 2019

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	\$200,000
Storm Drainage Fund	
Grants	
Loans	
Total	\$200,000



Cliff Avenue and Willow Street | Intersection Improvements

Project No: 9

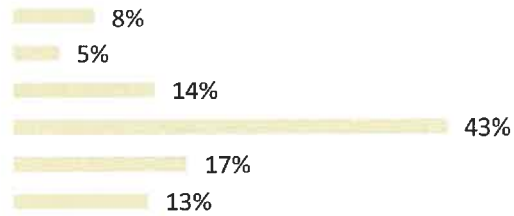
2019

Project Need: Traffic counts at this intersection have suggested the need for improvements. Lane widening and traffic signals are being considered to lower congestion and improve traffic flow.



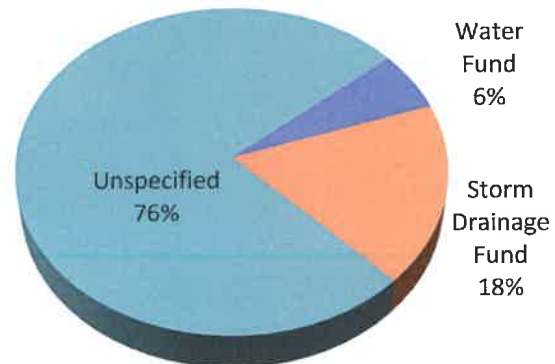
Engineer's Estimate:

General Items	\$120,000
Water Distribution	\$68,600
Storm Drainage	\$206,100
Streets	\$629,800
Other Items	\$252,000
Engineering & Admin	\$196,000
Total	\$1,472,500



Funding: 2019

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	\$87,300
Storm Drainage Fund	\$262,400
Grants	
Unspecified	\$1,122,800
Total	\$1,472,500



West Prospect Street | Water Main
 Project No: 10

2020

Project Need: Water main improvements along Prospect Street are necessary to loop the city's systems in the area. Looping the system will increase pressures in the area and provide a more reliable network to serve customers.



Engineer's Estimate:

General Items	\$45,600
Water Distribution	\$404,400
Other Items	\$9,000
Engineering & Admin	\$81,000
Total	\$540,000



Funding: 2020

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	\$540,000
Storm Drainage Fund	
Grants	
Loans	
Total	\$540,000



Prospect Street | Water Main from Cliff to Southeastern Ave
 Project No: 11

2021

Project Need: Water mains along Prospect Street and Southeastern Avenue will be necessary as the city continues to grow. The construction of a new water main in this area will increase the city's ability to deliver water to customers and provide a more reliable distribution network.



Engineer's Estimate:

General Items	\$43,200
Water Distribution	\$376,800
Other Items	\$8,400
Engineering & Admin	\$75,600
Total	\$504,000



Funding: 2021

General Fund	
3rd Penny	
Sewer Fund	
Water Fund	\$503,000
Storm Drainage Fund	
Grants	
Loans	
Total	\$503,000



Administration and Major Equipment Expenditures

ADMINISTRATION	2018	2019	2020	2021	2022	Totals
City Engineering Fees	\$ 120,000	\$ 125,000	\$ 130,000	\$ 135,000	\$ 140,000	\$ 650,000
Full Time Maintenance Employee (New Position)	\$ 42,000	\$ 44,000	\$ 46,000	\$ 48,000	\$ 50,000	\$ 230,000
<i>Administration Annual Total</i>	\$ 162,000	\$ 169,000	\$ 176,000	\$ 183,000	\$ 190,000	\$ 880,000

MAJOR EQUIPMENT	2018	2019	2020	2021	2022	Totals
All Departments (General 0.5, Water 0.25, Sewer 0.25)						
Pickup Replacement		\$ 36,000		\$ 37,000		\$ 73,000
Light Duty Truck Replacement (1-Ton)			\$ 20,000			\$ 20,000
Tool Cat Replacement	\$ 55,000					\$ 55,000
Skid Steer		\$ 25,000				\$ 25,000
Tool Cat and Skid Steer Attachments		\$ 20,000		\$ 20,000		\$ 40,000
Backhoe Replacement					\$ 90,000	\$ 90,000
Payloader with Snow Plow Replacement	\$ 155,000					\$ 155,000
Pull Type Generator			\$ 35,000			\$ 35,000
Laser or Transit Level	\$ 1,500					\$ 1,500
General Fund (Street Maintenance)						
Snow Plow Dump Truck with blade, sander or sidewinder box		\$ 170,000		\$ 180,000		\$ 350,000
Sweeper Replacement			\$ 200,000			\$ 200,000
Payloader Lease	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000		\$ 40,000
Roller Replacement		\$ 8,000				\$ 8,000
Trailer (for Construction Signs)	\$ 5,000					\$ 5,000
General Fund (Parks)						
Mower (Zero-Turn)			\$ 15,000			\$ 15,000
Mower (Self Propelled Bat Wing)				\$ 85,000		\$ 85,000
Sprayer (Pull Type with Controls)		\$ 3,500				\$ 3,500
Small Boom Truck (25ft)			\$ 28,000			\$ 28,000
Porta Pottys	\$ 4,000					\$ 4,000
Water Fund						
Automatic Meter Reading System for Office	\$ 200,000	\$ 200,000	\$ 200,000			\$ 600,000
Sewer Fund						
Vactor Truck Replacement			\$ 200,000			\$ 200,000
Televise Lines	\$ 15,000					\$ 15,000
Manhole Refining	\$ 15,000					\$ 15,000
Lift Station Improvements	\$ 20,000					\$ 20,000
Lift Station Temperature Alarms	\$ 2,500					\$ 2,500
<i>Major Equipment Annual Total</i>	\$ 483,000	\$ 472,500	\$ 708,000	\$ 332,000	\$ 90,000	\$ 2,085,500

Maintenance and Buildings

MAINTENANCE (General Fund)	2018	2019	2020	2021	2022	Totals
Chip and Crack Seals	\$ 50,000	\$ 150,000	\$ 157,500	\$ 165,400	\$ 173,700	\$ 696,600
Curb, Gutter and Sidewalk Repair	\$ 20,000	\$ 21,000	\$ 22,000	\$ 23,000	\$ 24,000	\$ 110,000
Lightning Utilities and Maintenance	\$ 115,000	\$ 118,500	\$ 122,100	\$ 125,800	\$ 129,600	\$ 611,000
Gravel Road Maintenance	\$ 27,000	\$ 29,000	\$ 31,000	\$ 33,000	\$ 35,000	\$ 155,000
Snow Removal (Salt, Sand and Gas)	\$ 30,000	\$ 34,000	\$ 36,000	\$ 38,000	\$ 40,000	\$ 178,000
Repair and Overlay of Elm Street (incl. engineering services)	\$ 53,100					\$ 53,100
Repair and Overlay of Walnut Street (incl. engineering services)	\$ 81,200					\$ 81,200
Other Maintenance	\$ 4,000	\$ 5,800	\$ 5,800	\$ 5,800	\$ 5,800	\$ 27,200
<i>Maintenance Annual Total</i>	<i>\$ 380,300</i>	<i>\$ 358,300</i>	<i>\$ 374,400</i>	<i>\$ 391,000</i>	<i>\$ 408,100</i>	<i>\$ 1,912,100</i>

BUILDINGS (General Fund)	2018	2019	2020	2021	2022	Totals
Maintenance Building Addition (2 stalls)	\$ 150,000	\$ 150,000	\$ 150,000			\$ 450,000
Large Sand/Salt Shed		\$ 15,000				\$ 15,000
Seal Coat Shop Floor	\$ 58,000					\$ 58,000
<i>Buildings Annual Total</i>	<i>\$ 208,000</i>	<i>\$ 165,000</i>	<i>\$ 150,000</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 523,000</i>

Completed Projects (Starting 2016)

Project	Final Cost Estimate
Columbia Street Improvements	\$650,617
South Cliff Avenue Drainage Improvements	\$51,690
Tiger Street Water Main Crossing	\$38,960
Devitt Regional Detention Pond	\$504,382
Columbia Basin Development Costs	\$724,025

Future Projects

Project	Preliminary Estimate	Last Updated
Central Park Grading Improvements	\$853,900	Dec-15
Central Park Pool Improvements	\$4,000,000	Dec-15
Cliff Avenue and Industrial Street Intersection Improvements	\$941,900	Dec-15
Cliff Avenue and Prospect Street Intersection Improvements	\$1,218,000	Dec-15
Cliff Avenue and Willow Street Intersection Improvements	\$1,472,500	Dec-15
Cliff Avenue Improvements from Willow Street to Prospect Street	\$4,480,900	Dec-15
Columbia Street Improvements - Phase 2	\$712,500	Oct-17
Prospect Street Improvements from Cliff Avenue to Southeastern Avenue	\$1,650,000	Dec-15
Prospect Street Improvements from Minnesota Avenue to Cliff Avenue	\$1,100,000	Dec-15
Southeastern Avenue Improvements from Willow Street to 274th Street	\$1,238,900	Dec-15
Southwest Sanitary Sewer Trunkline	\$1,949,600	Jul-17
Sunrise and Meadows Addition Improvements	\$2,509,600	Dec-15
Trunk Sewer from Cliff LS to Lagoon	\$1,167,100	Oct-17
Willow Street Improvements from Railroad to Southeastern Avenue	\$2,160,750	Dec-15
Willow Street and High School Intersection Improvements	\$1,185,600	Dec-15
Willow Street Improvements Minnesota Avenue to Cliff Avenue	\$3,287,400	Dec-15
Willow Street and Southeastern Avenue Intersection Improvements	\$1,534,400	Dec-15

3rd Tower - 20 yr
 Regional Ponds
 Sewer projects

The future project list and estimates are intermittently updated.





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